Half-Year Report 2024

CREATING TOGETHER



KEY FIGURES







¹ Excluding a sale of a building in the first half of 2023.

2.5 group earning taxes (EAT) (First half 20

54.6%

group earnings after taxes (EAT) in CHF million (First half 2023: 40.7 million) 0.49

basic earnings per share in CHF (First half 2023: 7.93)

12.6%

of revenues invested in research and development (First half 2023: 9.6%)

3429

employees as at 30.06. (31.12.2023: 3490 employees)

equity ratio

(31.12.2023: 55.1%)

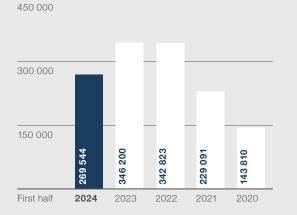
9.8

free cash flow in CHF million (First half 2023: 11.5 million)¹

KEY FIGURES FIVE-YEAR OVERVIEW

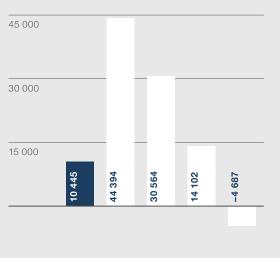
Order intake in TCHF

600 000



Operating result (EBIT)

in TCHF	,	EBIT in % of revenues			
60 000	3.2	11.3	12.6	7.7	-3.2

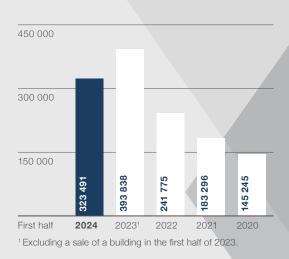


 First half
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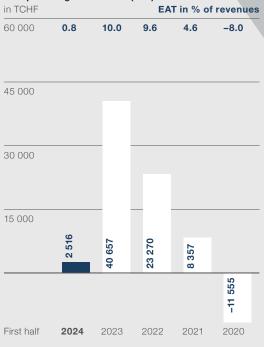
 ¹ Excluding a sale of a building in the first half of 2023.
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Revenues in TCHF

600 000



Group earnings after taxes (EAT)



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DEAR SHAREHOLDER

The market situation was very challenging for the Komax Group in the first half of 2024. Following the record order intakes of previous years - due, among other things, to the war in Ukraine - a number of key markets exhibited signs of saturation. Excess capacity in the automotive industry, particularly in Europe and Asia, as well as persistent global uncertainties, made customers reluctant to invest. Against this backdrop, the first half of 2024 saw the Komax Group record a significant decline in order intake (-22.1%) to CHF 269.5 million (H1 2023: CHF 346.2 million). Business was solid in North and South America, with customers from the industrial sector in general and from the automotive industry in particular in North America exhibiting an increasing willingness to invest. A very strong investment drive was also evident in India.

Significant decline in revenues by 17.9%

The solid order backlog as at the end of 2023 (CHF 208.2 million) partly compensated for the absence of orders at the start of the first half of 2024. By 30 June 2024, the order backlog amounted to CHF 163.4 million. In particular, a lack of volume business in Europe, which witnessed a drop in revenues of 37.6%, had a negative impact on revenues for the Komax Group, which declined by 17.9% (excluding a sale of a building in the first half of 2023) to CHF 323.5 million. The organic decline worked out at 18.1%, whereas

acquisition-related growth was positive at 2.5%. The foreign currency impact was negative at –2.3%. As a result of the above-mentioned factors, the share of revenues accounted for by Europe decreased from 49.3% to 38.6%. In North/South America, the share of Group revenues rose to a high 33.2% (H1 2023: 24.1%), a consequence of the significant revenue increase of around 10% recorded by this region. The share contributed by Asia rose slightly to 18.9% (H1 2023: 15.9%), while Africa's share of revenues amounted to 9.3% (H1 2023: 10.7%).

Lack of volume business weighs on result

The lack of high-margin volume business in Europe and Asia weighed on results to a disproportionately high degree. One-off expenses of CHF 3.9 million, primarily as a result of restructurings, proved an additional burden. Overall, operating profit (EBIT) in the first half of the year stood at CHF 10.4 million (H1 2023: CHF 44.4 million, excluding the sale of a building). The EBIT margin amounted to 3.2% (H1 2023: 11.3%). One-off expenses had a negative impact of -1.2 percentage points on this margin. In addition, currency influences weighed on the EBIT margin to the tune of -0.6 percentage points. Comprehensive measures to improve profitability were already having a slightly positive effect on the operating result. Despite the subdued development of business, Group earnings after taxes (EAT) remained positive at CHF 2.5 million (H1 2023: CHF 40.7 million).

Stable financial foundation

The Komax Group continues to enjoy a very robust financial footing that will allow it to drive forward the continued development of the company in a targeted way. As per 30 June 2024, shareholders' equity amounted to CHF 386.9 million (31 December 2023: CHF 390.6 million), with the equity ratio coming in at 54.6% (31 December 2023: 55.1%). Free cash flow amounted to CHF 9.8 million (H1 2023: CHF 11.5 million, excluding the sale of a building). Net debt remained stable in the first half of the year at CHF 97.1 million (31 December 2023: CHF 92.9 million).

Consistent cost and structure optimizations

The Komax Group has responded proactively to the challenges it faces. In the first half of the year, it had already initiated numerous structural and product portfolio optimizations, as well as cost reductions, while at the same time driving forward the integration of Schleuniger in a targeted way. The product portfolio was streamlined with a best-of strategy to reduce both complexity and costs. For example, the wire stripper products (Mira series) and the cut & strip products (Kappa series) from Komax are discontinued in favor of the equivalent Schleuniger products.

The optimizations also included the further streamlining of the locational structure in Europe: Artos France was sold, and the Komax Testing Bulgaria site was closed. The latter's production was relocated to Türkiye, where it will strengthen the Komax Testing Türkiye site for the growing Turkish market. In addition, two Schleuniger production locations in Germany - namely in Jettingen (production of test automation solutions) and Sömmerda (production of quality tools) - will be closed in the second half of the year. The solutions produced in Jettingen will no longer be offered going forward, and as far as quality tools are concerned, the Komax Group is focusing its activities on its two other production sites in this area - one in Europe, the other in Asia. Structural adjustments are also taking place in Switzerland: the Komax Group will condense its future operations across two sites, namely in Dierikon and Thun. The production sites in Rotkreuz and Cham will be transferred to the headquarters in Dierikon by the end of 2024 and 2025 respectively. This step will reduce costs and simplify logistics, as well as shrinking the environmental footprint.

The global distribution structure was further optimized as per the start of July 2024: firstly by the takeover of Schleuniger distribution partner Seno in the Czech Republic, and secondly by the transfer of distribution and service to the distribution partner Smans for the Schleuniger product range in the Benelux countries. Smans will also continue to distribute the Komax products it has been marketing for over 40 years. In return, the Komax Group received a minority stake in Smans. With this development, the Komax Group is bundling distribution channels that had been operating in parallel since the combination with Schleuniger, as well as achieving greater customer proximity through just one point of contact.

In addition, new digital solutions were introduced in 2024 with a view to improving collaboration within the company and increasing cost efficiency in a lasting way. Various personnel measures were also initiated to better reflect the current market situation. For example, departing personnel were not replaced, while short-time working was introduced at the sites in Dierikon (from 1 May) and Cham (from 1 July) and small steps were taken to actively reduce the headcount. In the first half of 2024, the headcount declined by 61 employees to 3429 employees. With all the measures put in place, around CHF 3 million was saved in the first half of the year alone. As a number of initiated measures will only fully take effect in the last six months of the year, the Komax Group is anticipating cost savings of around CHF 20 million by the end of 2024. This will ensure that it is very well prepared for future growth.

Acquisition of Hosver strengthens market position in China

With effect from July 2024, the Komax Group acquired a majority stake (56%) in Hosver, the leading manufacturer of machines for the processing of high-voltage cables in China. Not only does this bring additional engineering expertise for the Chinese market, it also provides access to a number of key customers. Hosver was founded in 2014 and manufactures its products with a workforce of around 160 staff in Suzhou, a city to the west of Shanghai. The agreement also includes an option to take over Hosver in full in the medium term. In addition, the Komax Group has relocated Komax's production in Shanghai to the Schleuniger site in Tianjin, thereby combining both capacity and expertise at a single production site. Moreover, it has chosen Tianjin as its new location for the production of wire twisting machines for the Chinese market, an activity that has previously been carried out at the headquarters in Switzerland. Going forward, the Shanghai site will focus on distribution, service, and testing products.

Outlook

The Komax Group is convinced that it will emerge strengthened from the current phase of weakness. It expects a slight improvement in the market situation in the second half of 2024. However, the visibility of business development remains low. Taking the first six months into account, the Komax Group expects revenues for 2024 as a whole to be around 20% lower than in the previous year. Thanks to numerous measures and strict cost discipline, it still expects EBIT to be modestly positive, despite the decline in revenues. Customers' interest in increasing automation remains high, as does the potential of the Komax Group. This will materialize as soon as the willingness to invest - which is currently limited owing to excess capacity and geopolitical uncertainties - picks up again.

Yours faithfully,

K. Uun

Dr. Beat Kälin Chairman of the Board of Directors

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Matijas Meyer CEO

CONSOLIDATED INCOME STATEMENT

in TCHF	First half 2024	%	First half 2023	%
Net sales	319 246		389 603	
Other operating income	4 245		15 300	
Revenues	323 491	100.0	404 903	100.0
Change in inventory of unfinished and finished goods	-4 969		1 811	
Cost of materials	-113 322		-150 644	
Gross profit	205 200	63.4	256 070	63.2
Personnel expenses	-139 403		-142 359	
Depreciation on property, plant, and equipment	-6 711		-6 726	
Depreciation on intangible assets	-3 317		-3 152	
Other operating expenses	-45 324		-48 374	
Operating profit (EBIT)	10 445	3.2	55 459	13.7
Financial result	-2 695		-4 439	
Group earnings before taxes (EBT)	7 750	2.4	51 020	12.6
Income taxes	-5 234		-10 363	
Group earnings after taxes (EAT)	2 516	0.8	40 657	10.0
Of which attributable to:				
- Shareholders of Komax Holding AG	2 516		40 657	
- Non-controlling interest	0		0	
Basic earnings per share (in CHF)	0.49		7.93	
Diluted earnings per share (in CHF)	0.49		7.90	

CONSOLIDATED BALANCE SHEET

in TCHF	30.06.2024	%	31.12.2023	%
Assets				
Cash and cash equivalents	80 488		76 237	
Securities	12		21	
Trade receivables	131 270		143 278	
Other receivables	27 825		23 566	
Inventories	192 643		193 592	
Accrued income and prepaid expenses	13 781		11 334	
Total current assets	446 019	63.0	448 028	63.2
Property, plant, and equipment	224 176		222 919	
Intangible assets	19 150		19 300	
Deferred tax assets	16 763		17 190	
Other non-current receivables	1 896		1 480	
Total non-current assets	261 985	37.0	260 889	36.8
Total assets	708 004	100.0	708 917	100.0
Liabilities				
Current financial liabilities	4 018		4 013	
Trade payables	28 878		27 486	
Other payables	55 712		70 366	
Current provisions	4 985		5 364	
Accrued expenses and deferred income	44 623		37 049	
Total current liabilities	138 216	19.5	144 278	20.4
Non-current financial liabilities	173 601		165 172	
Other non-current liabilities	2 159		2 246	
Deferred tax liabilities	7 137		6 625	
Total non-current liabilities	182 897	25.9	174 043	24.5
Total liabilities	321 113	45.4	318 321	44.9
Share capital	513		513	
Capital surplus	326 783		334 475	
Treasury shares	-1 286		-3 656	
Retained earnings	60 881		59 264	
Equity attributable to shareholders of Komax Holding AG	386 891	54.6	390 596	55.1
Total liabilities and shareholders' equity	708 004	100.0	708 917	100.0

CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY

in TCHF	Share capital	Premium	Treasury shares	Goodwill offset	Currency differences	Other retained earnings	Total retained earnings	Sharehol- ders' equity of Komax Holding AG
Balance as at 1 January 2023	513	348 591	-1 015	-290 646	-30 833	389 979	68 500	416 589
Group earnings after taxes		340 391	-1015	-290 040	-30 833	40 657	40 657	40 657
Distribution out of								
reserves from capital								
contributions		-14 116					0	-14 116
Dividend paid						-14 116	-14 116	-14 116
Purchase of treasury shares			-3 917				0	-3 917
Share-based payments			2 097			-1 066	-1 066	1 031
Goodwill offset with								
shareholders' equity				-7 201			-7 201	-7 201
Currency translation								
differences recorded in					4 400		4 400	4 400
the reporting period					-4 493		-4 493	-4 493
Balance as at 30 June 2023	513	334 475	-2 835	-297 847	-35 326	415 454	82 281	414 434
Balance as at								
1 January 2024	513	334 475	-3 656	-311 911	-48 003	419 178	59 264	390 596
Group earnings after taxes						2 516	2 516	2 516
Distribution out of								
reserves from capital								
contributions		-7 692					0	-7 692
Dividend paid						-7 692	-7 692	-7 692
Share-based payments			2 370			-1 474	-1 474	896
Currency translation								
differences recorded in					0.04-		0.05-	0.07-
the reporting period					8 267		8 267	8 267
Balance as at 30 June 2024	513	326 783	-1 286	-311 911	-39 736	412 528	60 881	386 891

CONSOLIDATED CASH FLOW STATEMENT

	First half 2024	First half 2023
Cash flow from operating activities		
Group earnings after taxes	2 516	40 657
Adjustment for non-cash items		
- Taxes	5 234	10 363
- Depreciation and impairment of property, plant, and equipment	6 711	6 726
- Depreciation and impairment of intangible assets	3 317	3 152
- Profit (-) / loss (+) from sale of non-current assets	-184	-11 474
- Expense for share-based payments	896	1 031
– Net financial result	2 695	4 439
Interest received and other financial income	1 261	591
Interest paid and other financial expenses	-4 397	-3 794
Taxes paid	-6 596	-8 853
Increase (+) / decrease (-) in provisions	-256	220
Increase (-) / decrease (+) in trade receivables	16 350	15 782
Increase (-) / decrease (+) in inventories	5 567	-19 190
Increase (+) / decrease (-) in trade payables	826	1 226
Increase (-) / decrease (+) in other net current assets	-11 982	-15 366
Total cash flow from operating activities	21 958	25 510
Cash flow from investing activities		
Investments in property, plant, and equipment	-6 120	-9 851
Sale of property, plant, and equipment	637	28 729
Investments in intangible assets	-2 038	-3 461
Sale of intangible assets	0	685
Investments in participations and financial assets ¹	-4 609	-2 123
Sale of participations and financial assets ¹	-75	0
Total cash flow from investing activities	-12 205	13 979
Free cash flow ²	9 753	39 489
Cash flow from financing activities		
Payments for current financial liabilities	-20	-11 788
Payments for non-current financial liabilities		-2 746
Proceeds from current financial liabilities	0	581
Proceeds from non-current financial liabilities	9 000	10 389
Distribution out of reserves from capital contributions	-7 692	-14 116
Dividend paid	-7 692	-14 116
Purchase of treasury shares	0	-3 917
Total cash flow from financing activities	-7 059	-35 713
Effect of currency translations on cash and cash equivalents	1 557	-1 519
Increase (+) / decrease (-) in funds	4 251	2 257
Cash and cash equivalents at 1 January	76 237	82 735

¹ Less cash and cash equivalents acquired/sold.

² No Swiss GAAP FER defined key figure, see note 1.

CONDENSED NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1 Corporate accounting policies

The present consolidated financial statements comprise the unaudited consolidated half-year financial statements of Komax Holding AG, which is domiciled in Switzerland, and its subsidiaries for the reporting period ended 30 June 2024.

The consolidated half-year and full-year financial statements have been drawn up in accordance with the existing guidelines of Swiss GAAP FER (Swiss Accounting and Reporting Recommendations). Furthermore, the provisions of Swiss company law have been complied with.

The consolidated half-year financial statements have been drawn up in accordance with Swiss GAAP FER 31 "Complementary Recommendation for Listed Companies." As the consolidated half-year financial statements do not contain all the information set out in the consolidated annual financial statements, they should be read in conjunction with the consolidated financial statements as at 31 December 2023.

Preparation of the consolidated half-year financial statements requires the Board of Directors and the Executive Committee to make estimates and assumptions that have an effect on the stated income, expenses, assets, and liabilities, as well as the disclosure of contingent liabilities. If, at a later point in time, the estimates and assumptions made by management in good faith at the time of the interim financial statements are found to differ from actual conditions, the original estimates and assumptions are revised accordingly in the reporting period in which conditions changed. In the consolidated half-year financial statements, management has not made any new assumptions or estimates compared with the consolidated financial statements as at 31 December 2023.

The Komax Group operates in business sectors where sales are not subject to any material seasonal or cyclical fluctuations over the course of the financial year.

Income taxes are calculated based on the best estimate of the expected weighted average tax rate for the financial year as a whole.

By stating its free cash flow in the cash flow statement, the Komax Group is reporting an item that is not in conformity with Swiss GAAP FER, but is nonetheless a key figure for the Komax Group, as well as being widely used and recognized in the financial sector. This key figure is an amalgamation of cash flow from operating activities and cash flow from investing activities. In the income statement, the Komax Group discloses the revenues as an additional subtotal that is not defined under Swiss GAAP FER. This subtotal includes the net sales as well as other operating income, and is used for the calculation of important key figures. As gross profit is an important key figure for the Komax Group, the corresponding interim total is reported separately in the income statement. Gross profit comprises revenues (net sales and other operating income) minus the cost of materials and changes in the inventory of unfinished and finished goods.

2 Scope of consolidation

The consolidated half-year financial statements include the separate financial statements of Komax Holding AG, Dierikon, Switzerland, and all subsidiaries where Komax Holding AG directly or indirectly holds more than 50% of the voting power or otherwise exercises control over the entity's financial and operating policies. These companies are fully consolidated. Associated companies in which the Komax Group holds at least 20% of votes, but in which it has a stake of less than 50% or on which it exerts a key influence in other ways, are recognized by the equity method.

The Komax Group sold its subsidiary Artos Engineering France Sàrl. to its current Managing Director in early 2024. The new subsidiary Komax Suzhou Investment Co. Ltd. was also founded in China in the first half of 2024.

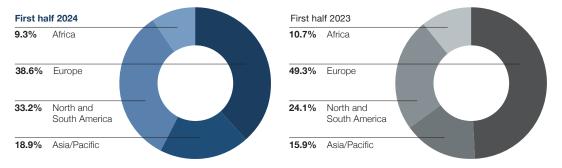
The subsidiaries are listed on pages 171 and 172 of the 2023 Annual Report.

3 Notes to the consolidated financial statements

Below, we provide a number of supplementary notes to the information already set out in the shareholders' letter.

3.1 Income statement

The percentage breakdown of revenues by region is as follows:



For further notes on revenue development and profitability, we refer you again to the shareholders' letter.

The Komax Group received government grants in the form of compensation for short-time working in the amount of CHF 0.7 million as well as compensation for expenses incurred in connection with Project Next2OEM in the first half of 2024 in the amount of CHF 0.4 million.

The tax rate for the first half of 2024 is 67.5% (previous year: 20.3%). The unusually high tax rate can be explained by the fact that some of the Komax Group companies reported a profit in the first half of 2024, and that the Komax Group has not capitalized tax-loss carryforwards for companies reporting a loss.

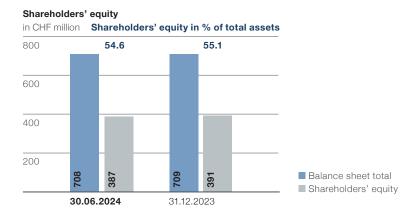
3.2 Balance sheet

Compared with 31 December 2023, total assets decreased by CHF 0.9 million to CHF 708.0 million.

Other payables decreased by CHF 14.7 million compared with 31 December 2023, this being mainly attributable to lower advance payments received from customers compared with 31 December 2023. Long-term financial liabilities increased significantly by CHF 8.4 million compared with 31 December 2023, mainly due to the increased use in the syndicated loan facility.

As at 30 June 2024, net debt amounted to CHF 97.1 million, which is CHF 4.2 million above the figure as at 31 December 2023.

Shareholders' equity decreased by CHF 3.7 million in comparison to 31 December 2023. The equity ratio fell from 55.1% as at 31 December 2023 to 54.6% as at 30 June 2024.



3.3 Statement of shareholders' equity

Group earnings after taxes increased shareholders' equity by CHF 2.5 million (previous year: CHF 40.7 million). The distribution from capital contribution reserves and a dividend distribution amounting to CHF 15.4 million in total (previous year: CHF 28.2 million) reduced shareholders' equity accordingly. The offsetting of goodwill in the first half of 2024 was unchanged (previous year: CHF –7.2 million). The impact of currency translation differences was positive to the tune of CHF 8.3 million (previous year: CHF –4.5 million), as various exchange rates were higher on the reference date than on 31 December 2023.

3.4 Cash flow statement

Cash flow from operating activities was CHF 22.0 million (previous year: CHF 25.5 million), mainly due to the reduction in trade receivables and inventories. One negative influence on cash flow from operating activities was the increase in other net current assets by CHF 12.0 million, which was essentially the result of lower advance payments received from customers compared with the period ending 31 December 2023. The cash out from investments in participations and financial assets mainly relates to a payment in connection with the acquisition of the company Hosver. After investments in property, plant, and equipment, intangible assets, and Group companies, free cash flow worked out positive to the tune of CHF 9.8 million (previous year: CHF 39.5 million). The impact of currency translation differences on cash and cash equivalents was positive at CHF 1.6 million (previous year: CHF -1.5 million). As at 30 June 2024, cash and cash equivalents amounted to CHF 80.5 million, an increase of CHF 4.3 million on the figure recorded as at 31 December 2023.

4 Segment information

The Komax Group is a global technology company that focuses on markets in the automation sector. As a manufacturer of innovative and high-quality solutions for the wire processing industry, the Komax Group helps its customers implement economical and safe manufacturing processes, especially in the automotive supply sector. All Group companies are active in wire processing, have a uniform client base, and are centrally managed. The Board of Directors and the Executive Committee, which make the key strategic and operating decisions, manage the Komax Group primarily on the basis of the financial statements of the individual companies, the Management Information System, and the consolidated financial statements. Due to the commercial similarity and interconnections of the Group companies, the Komax Group presents its business in amalgamated form as a single segment, in accordance with Swiss GAAP FER 31.

5 Acquisitions

The Komax Group acquired a 3% stake in its distribution partner Smans NV, Belgium, in the first half of 2024. Smans has been Komax's distribution partner in the Benelux countries for over 40 years.

The Komax Group acquired WUSTEC in the first half of 2023. WUSTEC has been providing its customers with services in automated wire prefabrication for over 20 years.

6 Exchange rates

The most important half-year and average exchange rates for the Komax Group were as follows:

Currency	Rate on 30.06.2024	Average rate in first half 2024	Rate on 30.06.2023	Average rate in first half 2023
EUR	0.970	0.970	0.990	1.000
USD	0.910	0.890	0.910	0.930
CNY	0.125	0.124	0.125	0.135

7 Events after the balance sheet date

The Komax Group acquired a 56% stake in the Chinese company Hosver at the start of July 2024. In addition, Komax has secured the option to increase its stake to 100% within several years. The acquisition will significantly strengthen the Komax Group's position in the fast-growing area of high-voltage wire processing. Hosver has so far been almost exclusively active in China, but due to the size of the Chinese e-mobility market, it already possesses the largest global market share in the field of machinery for the processing of high-voltage wires.

The Komax Group also acquired the company Seno Property s.r.o. in the Czech Republic at the start of July 2024. By acquiring this longstanding distribution partner of Schleuniger products, the Komax Group has now taken over distribution of the entire product range, with products from Komax and Schleuniger in the Czech Republic.

No other significant events occurred between the balance sheet date and the approval of the consolidated financial statements by the Board of Directors on 12 August 2024 that might adversely affect the information content of the 2024 half-year financial statements or which would require disclosure.

8 Information for shareholders

Komax Holding AG registered shares are listed on SIX Swiss Exchange. Security number: 1070215; Bloomberg: KOMN SW; Thomson Reuters: KOMN.S.

	30.06.2024	31.12.2023
Share capital (in TCHF)	513	513
No. of shares (in units)	5 133 333	5 133 333
Market capitalization as at reference date (in TCHF)	669 387	1 029 233
Closing price as at reference date (in CHF)	130.40	200.50

Financial calendar

Investor Day	22 November 2024
Preliminary information on the 2024 financial year	21 January 2025
Annual media and analyst conference on the 2024 financial results	11 March 2025
Annual General Meeting	16 April 2025
Half-year results 2025	12 August 2025

Forward-looking statements

The Half-Year Report contains forward-looking statements in relation to the Komax Group which are based on current assumptions and expectations. Unforeseeable events and developments could cause actual results to differ materially from those anticipated. Examples include changes in the economic and legal environment, the outcome of legal disputes, exchange rate fluctuations, unexpected market behavior on the part of our competitors, negative publicity, and the departure of members of management. The forward-looking statements are pure assumptions, made on the basis of information that is currently available.

This Half-Year Report is available in English and German. The original German version is binding.

Komax Holding AG

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