CONVERGENCE

Thursday, October 13, 2022 | 10 a.m. to 8:30 p.m.



WELCOMING AND OPENING REMARKS



Theodore L. Chandler, Jr., Co-Chair RVA757 Connects





757 FACILITATOR



Bryan Stephens, President & CEO, Hampton Roads Chamber





TRANSPORTATION, BROADBAND, VIRGINIA CAPITAL TRAIL, AND SUBSEA CABLES



Bob Crum, Executive Director of the Hampton Roads Planning District Commission and the Hampton Roads Transportation Planning Organization

Hampton Roads Transportation Projects Update





Hampton Roads Transportation Accountability Commission

Sales and Use Tax:0.7%

Gas Tax:

2.8%

Per the Code of Virginia, monies must be used for transportation projects in our region that provide the highest level of congestion relief for our residents





ROLES IN TRANSPORTATION PROCESS

- HRTPO: Identifies, evaluates and ranks regional transportation projects
- HRTAC: Uses monies from the Hampton Roads Transportation Fund to finance projects
- VDOT: Project construction/delivery





KEY TAKEAWAYS

The Hampton Roads region has one of the largest interstate highway construction programs underway in the country

93% of the funding for these projects was generated by the Hampton Roads region through HRTAC

These projects include nearly 200 lane miles of I-64 improvements: the I-64/HRBT, I-64 Peninsula Widening, I-64/264 Interchange and I-64 Southside/High Rise Bridge

Currently, there are federal loans but no federal monies to HRTAC supporting these projects





Hampton Roads Regional Transportation Priority Projects \$5.5 Billion Total Value, \$4.7 Billion HRTAC Funded

TPO HRTAC



I-64 Peninsula Widening

Segment 1 Complete







I-64 Peninsula Widening Segment 2 Complete















I-64 Peninsula Widening

Segment 3 Open to Traffic December 2021





















Widening of I-64 to six lanes Exit 234 west of Williamsburg eastward

The 29 mile 'GAP' lanes remain westward to Bottoms Bridge









I-64 Gap

First 3 phases of I-64 improvements on Peninsula HRTAC contributed \$311 M

29 mile gap from Exit 234 to Exit 205 (9 miles in Hampton Roads) Total Cost of 29-mile gap estimated at \$750 M

| State Budget Year 1: | \$300 M |
|----------------------|----------------|
| State Budget Year 2: | <u>\$150 M</u> |
| | \$450 M |

| Federal Funding | Request: | <u>\$150</u> | M |
|------------------------|-----------------|--------------|---|
| | | \$600 | Μ |

| CVTA | <u>\$100 M</u> |
|------|----------------|
| | \$700 M |



Hampton Roads Bridge Tunnel (HRBT) Expansion









Hampton Roads Bridge Tunnel (HRBT) Expansion







HRBT Expansion Project

Largest Single Roadway Project Value in History of Virginia at \$ 3.8 Billion











I-64/I-264 Interchange Phase 1 Completion Fall 2021











I-64/I-264 Interchange Phase II– Eastbound Interchange Improvements and Widening to Witchduck Road









I-64/I-264 Interchange/Greenwich Road Flyover









I-64/I-264 Interchange















High-Rise Bridge/I-64 Southside Widening





High-Rise Bridge I-64 South Side











High-Rise Bridge/I-64 South Side Late 2022 Completion







High-Rise/I-64 Widening Southside

Widening of I-64 south side from Greenbrier to Bowers Hill Interchange with new parallel bridge









Hampton Roads Regional Transportation Priority Projects \$5.5 Billion Total Value, \$4.7 Billion HRTAC Funded

TPO HRTAC





Future : Willoughby Bay Bridge Widening

Birthplace of America Trail/ Capital Trail Extension Overview


















The HRTPO conducted a high-level planning study and identified two potential routes for extending the Virginia Capital Trail into the Hampton Roads region

- One route was identified on the Peninsula to Fort Monroe
- The other crossed the James River at the Surry Ferry, and proceeded south to the railroad right of way and connected to the Virginia Beach Oceanfront
- The region's local governments have unanimously endorsed this vision/plan



The current focus is on the Peninsula – extending the trail from the Williamsburg area to Fort Monroe in the City of Hampton



EXISTING FACILITIES: Some segments of the trail are in place and are being used





EXISTING FACILITIES: CONTINUED





EXISTING FACILITIES: CONTINUED





BoAT Cost

But most of the trail on the Peninsula must be designed, funded and built. The estimate to complete the entire trail network on the Peninsula is approximately:

\$125 Million



Complexity

- While most of the Virginia Capital Trail traverses rural areas along Route 5, the trail extension in Hampton Roads will proceed through suburban and urban areas.
- This complex environment can create challenges regarding alignments, property ownership, on-street/off-street, available right of way, etc.



The Good News

- The good news is that the proximity of the proposed trail to residential and employment areas creates incredible potential to serve residents, businesses, education, etc.
- Residents could use this trail as a transportation choice in their daily trips to work, school and play.
- The trail would provide access to underserved populations.
- While also connecting significant tourism destinations which will be attractive to visitors.



Unanimous Regional Support

- Through the HRTPO/HRPDC, the region's 17 local governments have unanimously supported the BoAT in Hampton Roads
- CAOs from James City County, Williamsburg, York County, Newport News, Hampton and Poquoson have all committed to advancing the trail in their localities
- Some of these localities have committed local match for portions of the trail that are outside of their localities



We are Starting to Build Momentum

...

Summer 2018 – The City of Hampton was awarded funding for the Mellen Street Bicycle and Pedestrian Project – Segment I (South Mallory Street to South Willard Avenue) via the VDOT Transportation Alternatives Set-aside Program

Summer 2018 – The City of Hampton was awarded funding for the Mercury Boulevard Road Diet Project – Segment II (North Willard Avenue to Fort Monroe) via the VDOT Transportation Alternatives Set-aside Program

Summer 2019 – York County was awarded funding for the Victory Boulevard (Route 171) Capacity (multi-modal) Enhancements Project (Yorktown Road to Poquoson City Line) through the VDOT SMART SCALE program

Fall 2019 – The City of Williamsburg was awarded funding for the Compton Drive Shared-use Path (Monticello Avenue to Brooks Street) via the VDOT Transportation Alternatives Set-aside Program

Summer 2020 – The City of Poquoson was awarded funding for the Victory Boulevard (Route 171) Enhancement Project (York County Line to Poquoson Avenue) through the VDOT SMART SCALE program



Future Segments are Planned for Construction

...

Spring 2023 – Planned completion of the Compton Drive Shared-use Path (Monticello Avenue to Brooks Street), located in the City of Williamsburg

Spring 2023 – Planned completion of the Mellen Street Bicycle and Pedestrian Project – Segment 1 (South Mallory Street to South Willard Avenue, located in the City of Hampton

Spring 2023 – Planned completion of the Mercury Boulevard Road Diet Project – Segment II (North Willard Avenue to Fort Monroe), located in the City of Hampton

2026 – Planned completion of the Victory Boulevard (Route 171) Enhancement Project (York County Line to Poquoson Avenue), located in the City of Poquoson

2027 – Planned completion of the Pocahontas Trail Multimodal Corridor project (Ron Springs Road to Plantation Road), located in James City County

2028 – Planned completion of the Victory Boulevard (Route 171) Capacity (multi-modal) Enhancements Project (Yorktown Road to Poquoson City Line), located in York County



Next Steps for Key Segments of the Trail

Right of Way Issues

Property Ownership

Routing and Design and funding for strategic segments of the trail

Identify Funding



Birthplace of America Trail

- ...
- VDOT has agreed to provide On-Call Consultant Michael Baker International
- \$200,000 of resources to support On-Call Consultant Work
- Not enough funding for design work, but resources to further address planning level issues, including refinement of route locations
- Goal is to advance project segments to be candidates for grant applications



Funding

...

- HRTPO continues to explore State and Federal funding opportunities.
- As an example, a SMART SCALE Application for 5-miles of the trail in Newport News was submitted in early August.



Potential Funding Sources

- SMART SCALE
- Working with Commonwealth Transportation Board Members
- State Trail Funding
- Federal Infrastructure Package Funding
- Locality Capital Improvement Programs
- Coordination with Developers



Pathway Forward

Proceed in a Strategic Inter-connected Approach



Funding Will Be Key to Our Success \$125 Million for full Peninsula Segment



...

Regional Fiber Network Hampton Roads/757 Region

October 13, 2022

The **Network** Ring will connect to the Trans-Atlantic Subsea Cables



Our Vision

Ultimately, this will be a **Fiber Optic Network Ring** that will connect our entire 757 Region.



Updated Regional Fiber Ring Southside Phase I



Think National Highway System Without Any Secondary Roads Our Interstates are the Backbone of the Entire U.S. Roadway System



Fiber Ring Project Participation Agreement



Spring/Summer 2022

3 Groundbreakings Over 3,000 Linear Miles Of Fiber Under Construction





Fiber Ring Groundbreaking April 6, 2022









Suffolk, Isle of Wight, Southampton July 14, 2022





Our Digital Highway Consists of **288** Digital Strands

Fiber optics (optical fibers) are long, thin strands of very pure glass about the diameter of a human hair.

*Every city has come with their requirements.



Other Strands Reserved for Public Safety Some Strands Reserved for Education

Our Goal - Smart Region Use Technology to Address Our Challenges and Opportunities

- Sea Level Rise/Recurrent Flooding
- Emergency Communications
- Transportation Managed Lanes
- Autonomous Vehicles
- Remote Learning

- Teleworking
- Job Creation
- Public Safety
- College/University Research
- Center for Innovation
- High Tech Companies
- Technology Ecosystem

The Regional Network Ring Will

Improve the Interoperability of Our Region's Emergency Response System



The Regional Network Ring Will Help The Region Navigate Flooding and Sea Level Rise



The Regional Network Ring Will Help Support the Future of Autonomous Vehicles



The Regional Network Ring Will

Help Make a Case For BRAC.

USS

BRAC will return in three to four years. The Navy wants 30% of their local workforce to telework. Regions that can support this goal will have a stronger case to make when BRAC reappears.

The Regional Network Ring Will

Help Each Jurisdiction Achieve Its Vision

Every jurisdiction can use the Network Ring in a way that helps them advance their own priorities, initiatives and vision.

The Regional Network Ring Will Support Growing Industries in the 757

- Financial Services: High Frequency Trading
- Data Transfer & Storage: Microsoft / Facebook / Amazon
- Cybersecurity Industry: An immediate need for 17,000 more cyber security professionals in Virginia alone
- Medical/Bioscience & Health Industries: Data analytics are key to driving down cost while improving care
- Ecosystem for Business Investment and Entrepreneurs: Backbone connectivity at speeds of 10Gbps and beyond



Our 5-Year Pathway to Lower Cost, Faster Service and Expanded Broadband Coverage for 757 Southside Residents, Businesses and Educational Institutions


Construction: Current and Planned Action

- CTC has completed final field survey action for the entire 119 miles of the planned fiber route
- All cities have approved the individual Master Lease Agreements (right-of-way)
- Conduit is "on-hand"; fiber delivery scheduled 1st Qtr CY23
- Staff has conducted initial conversations with the appropriate environmental regulatory agencies
- Danella begins Construction early October 2022

PPEA/P3 Negotiations: Current and Planned Actions

 SNA continues to negotiate with Global Technical Systems (GTS) as a potential P3 partner

 Key issues captured in a Term Sheet and a preliminary draft interim agreement completed

Next Steps

Grant Opportunity: National Telecommunications and Information Administration (NTIA), U.S. Department of Commerce (Grant Application submitted September 30, 2022)
Peninsula cities (Newport News and Hampton) similar model as Southside
Connects Southside and Peninsula
Continue to work with DHCD

VATI grants

Align our efforts where appropriate

Our Region's Quality of Life Will Attract Remote Workers...



Our Regional Network Ring Will Support Them.





Pre-COVID-19, the Distributed Workforce Was Growing and Projected to Be 50% By 2030



COVID-19 Impact: The Distributed Workforce Is Projected to Reach 50% By 2025



In summary, our regional broadband ring is arriving just in time to

Future-Proof the 757

Our Network Ring has the Unanimous Support of 17 Local Jurisdictions that make up the 757 Region







Our Network Ring Concept has been Recognized Nationally.

Grand Prize Winner:

Hampton Roads Regional Connectivity Ring



- 69 Regional Response Teams
- 80+ Project Plans
- 250+ Collaborating Governments and Universities
- 500+ participating organizations
- \$3+ billion in project financing
- available for projects to scale

Other 757 Regional Efforts

- Regional Legislative Agenda
- Violence/Crime Prevention Mayor/CAO Roundtable
- ERC Task Force (toll relief)
- Regional Economic Development Sites
- Coastal Resiliency Coordination
- Regional Housing Assessment
- Chesapeake Bay Program
- Offshore Wind
- Regional Transit Advisory Panel
- Emergency Management
- Regional Environmental Education Program
- Revenue Sharing
- Joint Land Use Studies

Thank You!!!









OFFSHORE ENERGY AND SUPPLY CHAIN DEVELOPMENT



Raymond White, Business Development Coordinator, Virginia Beach Economic Development

Offshore Energy and Supply Chain Development



Raymond K. White Coordinator, Business Development Va. Beach Economic Development rkwhite@vbgov.com 757-385-6464 Matt Smith Director of Energy and Water Technology Hampton Roads Alliance msmith@757alliance.com 757-355-1136

Topics

- Offshore wind opportunity
- Market drivers
- East Coast project pipeline
- "Virginia's Projects"

- Virginia's offshore wind advantages
- Alliance offshore wind activities

Offshore Wind Opportunity



89

State Policy Driving Offshore Wind



Virginia Clean Economy Act



40% by 2030

Produce 40 percent of Virginia's electricity from renewable energy sources by 2030

100% by 2050

Produce 100 percent of Virginia's electricity from carbon-free sources by 2050

Energy Equity

Achieve energy goals in a just manner that advance social, energy, and environmental equity





Ç

Offshore Wind Projects

OSW Project Pipeline

- 40,083MW US project pipeline
- More than a dozen states with offshore wind development targets
- 42MW operating in RI and VA
- 18,581MW in permitting phase
- Coastal Virginia Offshore Wind (2,640MW) and Kitty Hawk Offshore Wind (800MW) moved to permitting phase in Dec. 2020



What Has Changed?

The industry is finally "real"

- 2 projects have broken ground
- BOEM preparing EIS for multiple projects
- More certain and timely federal regulatory process
- Federal target to deploy 30GW by 2030
- Almost two dozen project with off-take pathway
- NY lease areas recently sold for over \$4B



• Confidence in the market and a willingness by the industry to make investment in the U.S.







\$100B in Capital Investment



80,000 Workers

"Virginia's Projects"

Coastal Virginia Offshore Wind

- Dominion Energy
- 2,640 MW
- 27 miles off the coast of Virginia Beach

Kitty Hawk Offshore Wind

- Avangrid Renewables
- 2,500 MW
- 36 miles off the coast of Virginia Beach



Dominion Energy CVOW Suppliers



Economic Impacts

| | Coastal Virginia Offshore Wind | Kitty Hawk Offshore Wind |
|---|-----------------------------------|-----------------------------|
| Total Annual Construction Jobs | 909 | 809 |
| Total Annual O&M Jobs | 1,110 | 929 |
| Direct Construction Expenditures in VA | \$552.6M | \$880.1M |

Hampton Roads Potential as Supply Chain Hub

- 5,200 direct and indirect Virginia jobs annually (almost all in Hampton Roads)
- \$270 million in pay and benefits
- \$740 million in economic output
- \$21 million in revenues for local governments in the Hampton Roads area
- \$18 million in Virginia state tax revenues

Virginia's Advantages



Unmatched Port Infrastructure



Large & Skilled Maritime Workforce



Terminal Facilities & Waterfront Sites



America's Largest Shipbuilding Industry



Pro-Business Climate



Strategic Location

Port of Virginia

Portsmouth Marine Terminal

- 270 acres
- Mostly ready site
- Fast access to open ocean
- No overhead obstructions
- Deep water
- Dedicated offshore wind port







Marine Terminals and Real Estate

- Over 50 private terminals
- Variety of sites for development or redevelopment
- Ability to support multiple tiers of the supply chain



Building on a Strength of Virginia's Economy

Industry Breakdown



Source: EMSI; Q2 2021

Private employment of workers directly involved in ship building and ship repair activities

- Virginia accounts for over a quarter of all employment in the U.S. shipbuilding and repair industry, more than all East Coast competitors combined.
- Additionally, over 4,500 workers are employed in non-shipbuilding maritime industries.
- 15,000 transitioning service members

Selection of major regional employers:







A New Pillar of Virginia's Maritime Industrial Base



Maritime Industrial Base



Alliance Supply Chain Development Initiative

Supported by a \$529,788 GO Virginia grant

- Build a regional offshore wind hub
- Attract new investment to the Commonwealth
- Grow Virginia businesses
- Create long-term, high-wage jobs



104

Virginia Partners



Awareness and Readiness Activities



Join Us!

Dominion Energy is developing the largest offshore wind project in the United States, 27 miles off the coast of Virginia Beach, and is looking for local business partners to help support the construction, operation and maintenance of this important renewable energy project.

If you would like to get your business involved in the offshore wind industry or want to learn more about the business / supply chain needs for the Coastal Virginia Offshore Wind (CVOW) project, please join the Hampton Roads Alliance, Dominion Energy and CVOW's primary contractors at an offshore wind local business expo.



If you have any questions, please contact us at **info@coastalvawind.com**.

Virginia Offshore Wind Landing





- Office and meeting space
- Collaborative programming
- Connections to regional and state resources
- Growing membership





Virginia Offshore Wind Landing


Virginia Offshore Wind at VB









- Business Startup Center Gather
- Office and Co-working space
- Connections to regional and state resources at the Hive. Va. Beach Economic Development is nearby
- Companies include: Avangrid Renewables, Seajacks & Nearshore Networks



Conferences and Trade Shows



2022 Business Development Calendar

- April: Wind Europe Trade show in Bilbao, Spain
- April: Business Network for Offshore Wind IPF trade show
- June: Trade mission to Europe
- July: Trade mission to Quebec, Canada
- September: Trade mission to Europe
- October: ACP Offshore WINDPOWER Conference and Exhibition
- December: International Workboat Show



Major Announcements

- Redevelopment of Portsmouth Marine Terminal as the nation's premier offshore wind terminal
- Siemens Gamesa Renewable Energy will locate first U.S. rotor blade facility in Hampton Roads
- SCC approval of Dominion Energy's Coastal Virginia Offshore Wind project

Additional Information

Coastal Virginia Offshore Wind

www.coastalvawind.com Kitty Hawk Offshore Wind www.kittyhawkoffshore.com Virginia Beach Offshore Wind www.yesvirginiabeach.com/key-industries/offshore-wind Virginia Offshore Wind www.vedp.org/industry/offshore-wind

HAMPTON ROADS ALLIANCE OFFSH See WIND Growing the Virginia Supply Chain.



Matt Smith

Director of Energy and Water Technology **Email:** msmith@757alliance.com **Phone:** 757.355.1136

Follow us on LinkedIn, Facebook, and Twitter

www.HamptonRoadsAlliance.com/offshorewind





THE PORT OF VIRGINIA



Stephen Edwards, CEO and Executive Director of the Virginia Port Authority



Strategic Overview

Prepared for Convergence 2022



Stephen Edwards CEO & Executive Director









October 13, 2022

















The Port of Virginia will operate with net zero carbon emissions by 2040

2040 Net zero –

*Net zero for scope 1 and 2 emissions



(A) USEC Supply Chain Gateway



The "Virginia Model"







The Port of Virginia Terminals



Virginia International Gateway (VIG)



THE PORT OF **VIRGINIA**.

Norfolk International Terminals (NIT)





Expansive Rail Capacity



the port of **VIRGINIA**.

14

1









Volumes: Calendar Year-to-Date Jan - Sept 2022



| | CY 2022 | CY 2021 | Change | % Change |
|------------------------|-----------|-----------|---------|----------|
| Total TEUs | 2,824,870 | 2,588,066 | 236,803 | 9.1% |
| 10(4) 1203 | 2,024,070 | 2,000,000 | 200,000 | J.170 |
| Loaded Export TEUs | 802,746 | 788,209 | 14,537 | 1.8% |
| Loaded Import TEUs | 1,335,965 | 1,232,110 | 103,855 | 8.4% |
| | , , , | | , , | |
| Total Rail Containers | 504,504 | 481,438 | 23,066 | 4.8% |
| Total Barge Containers | 68,947 | 57,065 | 11,882 | 20.8% |
| Total Darge Containers | 00,047 | 07,000 | 11,002 | 20.070 |
| Total Truck Containers | 992,906 | 902,006 | 90,900 | 10.1% |
| Total Containers | 1,566,357 | 1,440,509 | 125,848 | 8.7% |

USEC Ports Market Comparison



| | FY 2022 | FY 2021 | Change | % Change |
|------------------------|------------|------------|----------|----------|
| New York / New Jersey | 6,145,063 | 5,781,438 | 363,625 | 6.3% |
| Savannah | 4,125,934 | 4,022,682 | 103,252 | 2.6% |
| The Port of Virginia | 2,643,349 | 2,401,495 | 241,854 | 10.1% |
| Charleston | 2,094,592 | 1,938,981 | 155,611 | 8.0% |
| Baltimore | 690,827 | 752,064 | (61,237) | (8.1%) |
| Wilmington, NC | 229,304 | 245,568 | (16,264) | (6.6%) |
| Total East Coast Ports | 19,131,394 | 18,277,115 | 854,280 | 4.7% |

*Source PIERS - Loaded TEUs

*Total East Coasts Ports includes: NY/NJ, Philadelphia, Wilmington, DE, Baltimore, Port of Virginia, Wilmington, NC, Charleston, Savannah, Jacksonville, Port Everglades and Miami







Gateway Investments





Dredging Complete End of 2024





Central Rail Yard





NIT rail capacity will go from 350,000 to 610,000 annual container lifts



Complete for 2024

132

North NIT









Offshore Wind Hub at PMT







Hampton Roads Bridge Tunnel (HRBT)







M) Port-Centric Development



Market Reach within 48 Hours





Active Developments in Hampton Roads



HE PORT OF







Thank you















NASA LANGLEY RESEARCH CENTER



Lena Little, Regional Partnerships Lead, NASA Langley Research Center

National Aeronautics and Space Administration



Together, We Discover

NASA'S LANGLEY RESEARCH CENTER






Langley Research Center





Understand Earth and Beyond

Develop

Create technologies that monitor Earth's vital signs and aid the search for extraterrestrial life

Measure

Gather and analyze data about atmospheric and energy systems on Earth and other planets

Understand

Expand knowledge of air quality, weather, climate and energy — keys to life on Earth



Understand Earth and Beyond





Langley Research Center • 2021 Overview



Reach to Deep Space

Build

Create building blocks of Moon and Mars exploration

Fly

Envision and develop missions, vehicles and structures needed for tomorrow's exploration of the solar system

Land

Enable people and cargo to arrive safely on other worlds through mastery of entry, descent and landing



Reach to Deep Space 2010/01/01/









Fly Everywhere

Improve

Boost sustainable aviation by imagining airliners that are faster, safer, and better for the environment

Invent

Create advanced, safe, and efficient flight systems for both drones and passenger aircraft

Trailblaze

Expand horizons of transit and feed economic growth through Advanced Air Mobility



Fly Everywhere Mautics











TRAILBLAZE

Langley Research Center

2021 Overview



Revolutionize How We Work

Connect

Grow ideas and alliances that strengthen Langley's impact on missions, markets and the economy

Energize

Boost NASA discoveries by teaming with those who bring new concepts and methods to our research

Accelerate

Deploy innovative digital tools that bring new capabilities to NASA and the American people



Revolutionize How We Work



CONNECT







ACCELERATE

Langley Research Center • 2021 Overview

EXPLORE NASA Partnerships

NASA offers 60 years of experience in advanced engineering and testing capabilities, cutting-edge research, and technology development, as well as unique assets such as land, facilities, and laboratories for use by commercial industry, academic institutions, U.S. Government agencies, and international entities.



🚖 Ames Research Center

- Air Traffic Management
 Entry Systems
 Advanced Computing and IT Systems
- Intelligent/Adaptive Systems Small Spacecraft Technology and Missions Aero-Sciences
- Astrobiology and Life Science
 Space and Earth Sciences

main Armstrong Flight Research Center

- Spacecraft/Aircraft Loads, Instrumentation and Systems Integration
 Thermal and Ground Testing
- Thermal Analysis and Systems Development
 Flight Testing of Unique Research Vehicles and Space Systems
 Enabling of Low-cost Access on Commercial Suborbital Space Platforms
- Space Systems Enabling of Low-cost Access on Commercial Suborbital Space Platforms
 Clobal Atmospheric Research
- Global Atmospheric Research

r Glenn Research Center, Including Plum Brook Station

- Air-Breathing Propulsion
 Electric Propulsion
 Power Systems
 Communications
 Materials
 Physical Sciences
 Major Test Facilities, Including Aero-Propulsion Wind Tunnels and Engine
- Test Cells R&D Labs, Including the World's Largest Vacuum Facility

Goddard Space Flight Center, Including Wallops Flight Facility, Goddard Institute for Space Studies, and Katherine Johnson IV & V Facility

 Earth System Observation and Modeling • Instrument Development, Miniaturization and Characterization • Distributed Sensing • Space Weather • Spacecraft Development and Integration • Robotic Acquisition, Servicing, and Assembly • Space Communications
 Launch Range and Suborbital Services

Jet Propulsion Laboratory

Remote Sensing Systems
 Advanced Optics
 Robotics and Autonomy
 Communication and Navigation Systems
 Avionics
 Mission Design and Concurrent Engineering
 Earth Science Research and Applications Development
 Data Analytics

★ Johnson Space Center, Including White Sands Test Facility

- Human Spaceflight Design, Development, Systems Integration and Mission Operations
- ISS Coordination and Access
 Crew Training and Mission Planning
 Life-Support Systems
- Spacesuits
 Human Health and Safety in Space
 Orbital Debris
 Facility Available for High-Pressure Oxygen Systems, Materials, and Rocket Propellant Testing

* Kennedy Space Center

Launch and Landing Capabilities and Technologies
 Available Land
 Vehicle, Payload, Spacecraft, and Small Satellite Processing
 Integration and Testing
 Plant Research and Production

***** Langley Research Center

Entry, Descent, and Landing
 Aerosciences
 Atmospheric Characterization
 Systems Analysis
 and Concepts
 Advanced Materials and Structural Systems
 Autonomous In-Space Assembly

Marshall Space Flight Center, Including Michoud Assembly Facility

- Chemical Propulsion Development, Testing, and Technology
 Habitat and Environmental Control
- Life-Support Systems Development, Testing, and Technology
 Facility Available for Large Scale
 Manufacturing and Equipment

* Stennis Space Center

- Propulsion and Launch Systems Test and Technology
 Test Operations and Engineering Consulting
- Lease Opportunities for Commercial Space Activities
 Small UAV and Lander Test Sites

The Importance of Partnerships

NASA's partnerships are instrumental in supporting our strategic plan and agency objectives, including:

- Expanding human knowledge
- Advancing U.S. competitiveness
- Encouraging mutual beneficial cooperation with other nations
- Disseminating the results of NASA's activities to educate and inspire
- Facilitating the efficient use and management of agency infrastructure and capabilities



Potential Benefits of Partnering

- Access to unique NASA assets (e.g., specialized clean room, testing facilities/equipment) without having to incur a large capital expenditure
- Access to unique NASA **technical expertise** (e.g., specialized consulting and analyses), software, and licensing opportunities
- Opportunity to leverage resources by co-funding technology development of mutual interest, while retaining commercial IP rights to partner-developed technologies
- NASA **brand recognition** (although NASA does not endorse commercial products or services)

Legal Instruments for Partnerships

- Space Act Agreement (may be called MOU, MOA)
- Procurement Contract
- SBIR
- Licenses for Intellectual Property (ie Technology Transfer/Licensing)
- Cooperative Agreement
- Economy Act Agreement
- Commercial Space Launch Act Agreement
- Commercial Space Competitiveness Act Agreement
- Cooperative Research and Development Agreement (CRADA)
- Personal Property Loan
- Use Permit
- Real Property Lease
- Enhanced Use Lease
- Employee Training And Development Agreements
- International Agreement

What are Space Act Agreements (SAA)?

- NASA SAAs are typically one of the following types:
 - Reimbursable (partner reimburses NASA, in full or in part, for access to unique NASA resources)
 - Non-reimbursable (no exchange of funds collaborations) to help advance a technology or area of interest relevant to NASA's missions
- Partnership agreements such as SAAs are not procurement instruments; NASA does not procure goods or services for the benefit of the Agency through partnership agreements. They are not publicly announced but many are available for review here:

https://www.nasa.gov/partnerships/about.html



Learn more at www.nasa.gov/langley





NASA

